Publication Year: 2020

# Framework for Competency Development of Building Construction Graduates for Enhancing Employment

Shirka Kassam Jwasshaka<sup>1</sup> and Nor Fadila Moh'd Amin<sup>2</sup>, Adibah Abdul Latif<sup>3</sup>

School of Technical Education, Plateau State Polytechnic, Barkin Ladi NIGERIA

<sup>2,3</sup> Faculty of Social Sciences and Humanities,

University of Technology MALAYSIA

Abstract - The steady increase in unemployment among building construction graduates of polytechnics in Nigeria is of concern. Efforts of relevant stakeholders have not been effective in mitigating the problem. This study is aimed at proffering a strategy to addressing this issue. The researchers sought to explore the competencies required by employers in order to develop an integrated competency framework to augment existing training programs, thereby bridging the competency gap between employers and graduates. A survey instrument was used to collect data from a sample of 200 building construction experts. These experts were selected by a proportionate stratified sampling technique. Three experts, one each from academia, the private sector, and the public sector, validated the contents of the instrument. Winstep software version 3.73.3 was used to determine the reliability of the technical and nontechnical competencies sub constructs, and to obtain item strata for development of the competency hierarchy. The findings revealed a four-staged competency hierarchy for enhancing graduates' employability according to the Dreyfus and Dreyfus Novice to experts' theory of competency. The competency levels were divided according to logit obtained from Winstep Analysis. A total of 26 sub constructs met the proposed competency framework. Findings from the study will have significant implications for the government, employers of labour, professionals, skills training centers and graduates. Keywords: Competency Framework, Construction Graduates, Future Employment, Employability skills

## Introduction

Globalization and technological progress have complicated the task of developing students' competency, as the future world of work is becoming more complex and unpredictable (Lock & Kelly, 2020). The provision of competency has become a key goal of many Higher Education Institutions (HEIs). Given the growing anxiety on graduate jobs outcomes faced by HEIs, it is not surprising that much of the emphasis today is on whether the efforts of these institutions have proved successful. While there is much discussion on the complexities of transition from institution to labour market and the 'employability competency gap,' how this is tackled in teaching is by far given less attention. Fraser, Duignan, Stewart, and Rodrigues, (2019) observed that one of the essential aspects of tertiary education is for graduates to gain access to a diverse and global job market. Harrison and Grant, (2016) revealed that such learning outcomes takes into account demands and expectations from industry to

**Publication Year: 2020** 

promote the transition to jobs. Building industry relies on higher educational institutions, employers, and private sectors to provide graduates with the required competencies to perform favourably in a diverse work environment to meet the building industry's demand for competent labour.

Competency refers to knowledge, abilities and intimate, social skills relating to work or study demonstrated in a chosen career (Human, Development, & Group, 2017). Competency in the context of this study refers to expertise, abilities, and socio-behavioral characteristics or attitudes exhibited by construction graduates that can improve their professional development and critical job requirements. Competency requires mobilizing information, expertise and behaviors to perform a challenging task (OECD, 2018).

Finch, Hamilton, Baldwin, and Zehner, (2013) Conducted a mixed-method study using sequential exploratory design on factors influencing the competencies of undergraduates. The study results revealed high importance to soft and technical competencies. Therefore, to succeed in the global labour market, building graduates need competencies not only to secure employment in Nigeria, but also a wide range of building competencies. Such competencies are in the areas of technical (hard) and nontechnical (soft).

# The Role of Polytechnic in Competency Development

For Nigeria polytechnics to achieve their goals of offering appropriate competencies, the curriculum must serve employers and future employment needs. Corroborating this argument, Ahn, Pearce, Kwon, & Shin, (2009) pointed out that high-quality training aimed at the technical competencies required by the construction industry is important. However, this can only be achieved if a competency framework is developed to strengthen the existing training programme. Pitan (2015) notes that students trained under the existing curriculum cannot develop lifelong learning competencies for successful and efficient work. Favara & Appasamy, (2015) pointed out that due to the training programme, students are ill-prepared and lack the quality and labour market relevance necessary. Nigeria, polytechnics, and technology colleges have the statutory mandate to provide quality technical and vocational education and training (Morgan, 2011). But over the years labour-employers have shown serious concern about the standard of polytechnics construction graduates in Nigeria.

Building has been among the five occupations with high competency shortages in the last 30 years, according to the Nigeria Statistics Office (Report, 2017). Records from the Nigeria Statistics Bureau National Bureau of Statistics, (2018) show that the unemployment rate between 2017 and the third quarter of 2018 is on the progressive rise registering 16.20% to 23.13%. Stakeholders have advocated a full redesign of the learning process if the country wishes to contain the rapid growing challenges of unemployment. Favara and Appasamy's (2015) report indicates that out of this percentages, 45.6 percent of individuals between the ages of 15-25 years were found to be unemployed. The report also revealed that 13.80 percent of the unemployed were from the construction sector of the economy. Eicker, Haseloff, and Lennartz, (2017) observed that attributing factors could be the level of teaching, where only a few lecturers combine pedagogical skills with professional expertise and experience in industry. In light of this, the study aims to bridge the competency gap between construction graduates and labour employers by developing a competency framework. The researchers intend to do this by

developing a competency framework that can enhance their employability requirement. The researchers specifically aim to:

- identify specific sub constructs of technical and nontechnical skills in building i) construction.
- validate components of technical and nontechnical competency sub constructs in ii) building construction by experts.

## **Research Questions**

The following research question were formulated to meet the stated objectives above:

- i) What are the technical and nontechnical competencies sub constructs in construction sector essential to graduates of polytechnic for employment?
- What are the elements of technical and nontechnical competency important for ii) development of competency framework?

Building construction graduates; polytechnic and other similar institutions; government, education stakeholders; labour employers, professional body, and researchers may benefit from the results of this research work.

#### **Review of Literature**

According to Yusoff et al., (2010), the value of employability competencies in construction sectors is now greater than ever, as companies are now using highly developed equipment, systems and structured processes that require highly qualified graduates with integrated and multi-skilled competencies. In a study conducted by Fraser et al., (2019) to identify the role of inter-institutional cooperation in research into existing strategies used to integrate competencies that improve employability, a number of frameworks and models were drawn which identified ten core attributes such as positive attitudes, communication, teamwork, self-management, willingness to learn, thinking skills, resilience, creativity, entrepreneurship and cultural skills. Different approaches may be used by highly experienced teachers to develop the ten competencies listed for employment. Similarly, Eicker et al., (2017) examines obstacles and opportunities for incorporating career development learning into higher education curriculum and describes successful approaches at institutional, school, and program levels to do so. The findings proposed approaches in the learning process of curricular career growth for institutional members, scholars, and career practitioners in higher education institutions at various levels.

While many scholars like Bridgstock, (2015); Pool and Sewell, (2007); Knight and Yorke, (2003); Forrier, Verbruggen and Cuyper, (2015) have made efforts to develop a competency framework for employment, none appears to meet the situation in Nigeria as it is within their own curriculum and needs. A study carried out among small and medium-sized construction firms in Nigeria to investigate the shortage of competent craftsmen in the construction industry revealed that there is a gross shortage of competent craftsmen in the industry which require a robust competency framework (Ajagbe, 2015). Corroborating this statement Dantong et al. (2011); Long et al., (2012a): Long et al., (2012b) in Ajagbe, (2015) notes the presence of low quality shortages of competent craftsmen in the construction industry

**Publication Year: 2020** 

in Nigeria. Aminu et al., (2018), Suggests that the availability and quality of competent labour is a significant consideration for the success of every building industry.

Although, there are no clear figures to prove numerically the presence of a shortage of competent craftsmen in the construction industry in Nigeria, recorded evidence from the literature and reports from experts and other industry stakeholders indicated that there is a gross shortage of competent tradesmen in the sector. ITF-UNIDO, (2016) In support of these arguments, a study was conducted in response to concerns posed by experts about perceived competency shortages, and suggested that insufficient competent workforce calls for a paradigm shift in competency development strategies in Nigeria. This study also revealed that there is an obvious disparity between the competency graduates have acquired those needed to fulfil employers' needs and expectations in the construction industry. The outcry from the professionals and the inability of the graduates to possess employable competencies to secure employment is obvious that in the higher learning institution there is a missing link in the education system. Agbade (2016) cautioned that the period has passed when the good academic results of the graduate devoid of competence are celebrated. He proposes reforming the curriculum to include elements that will emphasize innovation and ability in producing professional and innovative graduates for employment.

# Methodology

The survey design was employed and data obtained using a closed-ended questionnaire validated by building construction experts. The data obtained were analysed using WINSTEP software version 3.72.3 with the aid of IBM SPSS Statistics in line with Rasch measuring model. Rasch checked measures of reliability and validity for both items and person (Linacre, 2013; Suhairom, Musta'amal, Amin, & Johari, 2014). In addition, the Rasch model is capable of providing accurate, technically sound, and reliable knowledge of decision-making in all circumstances to researchers. With the right competencies setting, polytechnic has the ability to provide graduates with realistic mix of practical and theoretical expertise for employers in the construction industry (Treichel, 2010).

The category of documents analyzed to determine technical and nontechnical competency constructs included Journal articles, Conference proceedings, Policy documents, and Reports on building construction. The Documents analyzed were: (Mance, Ed, Switalski, & Reali, 13455BC; Abubakar, Kazaure, Yusuf, 2003; UNIDO, 2018; Sunardi, Purnomo, & Sutadji, 2016; Watson, Noyes, & Rodgers, 2013; International Labour Organization, 2011; Afolabi, Ojelabi, Oyeyipo, Tunji-Olayeni, & Amusan, 2017; Wiseman, Roe, & Parry, 2014; Kaushal, 2016; Blades, Fauth, & Gibb, 2012; Danish Technological Institute, 2009; Thomasson, Cleary, Flynn, & Department of Education Science and Training, 2006; and Zaharim, Yusoff, Omar, & Mohamed, 2009). The documents were labelled as follows; A1-A5 (Journals), B1-B5 (Reports), C1 (Policy), and D1 (Conference papers). From the documents, 16 different constructs were identified while all the documents showed that nontechnical competencies were also essential components for graduates' workplace due to technological advancement where new jobs that require new competencies are coming up. The description of the findings from the review of the documents are shown in Table 1.

		Competency Sub- constructs			ts	s		Poli cy Doc u	Confe rence Paper s				
		A	A	A	A4	A	В	В	В	B4	В	C1	D1
		1	2	3		5	1	2	3		5		
Buildin	g Construction Speci	ific (	Com	pete	encies								
TP	Plumbing		$\sqrt{}$									$\sqrt{}$	
TT	Tiling				$\sqrt{}$							$\sqrt{}$	
TCJ	Carpentry/Joinery				$\sqrt{}$							$\sqrt{}$	
TBB	Brick/Block Laying				$\sqrt{}$								
TCC	Concreting											$\sqrt{}$	
TD	Draw.				$\sqrt{}$								
	Interpretations												
TRF	Roofing											$\sqrt{}$	
TSC	Scaffolding				$\sqrt{}$								
TSP	Site Preparation				$\sqrt{}$							$\sqrt{}$	
TSO	Setting Out				$\sqrt{}$								
TES	Estimation/Schedul				$\sqrt{}$							$\sqrt{}$	
	ing												
TM	Maintenance/Repai											$\sqrt{}$	
	rs												
TPD	Painting/Decoratio											$\sqrt{}$	
	n												
TPL	Plastering											$\sqrt{}$	
TIB	Iron Bending											$\sqrt{}$	
TGK	General											$\sqrt{}$	
	Knowledge												
Non- T	echnical (Generic) C	[om]	pete	ncy	sub-C	Const	ruct	S					
NTC	Communication												$\sqrt{}$
M													
NTC	Composure									$\sqrt{}$			$\sqrt{}$
NTCL	Collaboration												$\sqrt{}$
NTSD	Self-discipline									$\sqrt{}$			
NTL	Leadership/Teamw									$\sqrt{}$			
	ork												
NTP	Problem Solving									$\sqrt{}$			
NTIR	Interpersonal												$\sqrt{}$
	Relation												
NTIN	Innovation												$\sqrt{}$
NTS	Safety Issues												

NTM Management  $\sqrt{\phantom{a}}$ 

**Table 1: Building Construction Competency Sub-Constructs.** 

## **Results and Discussion**

According to the Rasch measuring model, the constructs of technical and nontechnical competences were subjected to analysis. This was necessary to ensure that these sub constructs of competencies were efficient and successful in developing a framework integrated with the requisite competencies for graduates' employability.

# **Sub constructs of Technical Competency Items Strata**

To achieve the development of a competency framework, the researchers considered the technical competency constructs items as found in Table 1 above. This consists of 16 technical constructs from document analysis with 87 items. The result revealed items reliability and separation .94 and 4.05 respectively. As a result, the Competency strata were generated using the items separation index. Table 2 provides summary of the statistics for 16 components of technical competence for reliability and person separation. Alpha Cronbach 0.98.

**Table 2: Winstep Output Table For Technical Components** 

TOTAL		MODEL	INFIT	OUTFIT	
SCORE					MNSQ ZSTD
   MEAN 529.8		.00 .14		1	
S.D. 31.1	.1 .61	.02 .17	1.3 .17	1.1	
MAX. 600.0	125.0	1.19 .22	1.36 2.7	1.39 2.1	
MIN. 462.0	124.0 -	1.80 .13	.58 -3.9	.59 -3.0	
REAL RMSE	.15 TRUE S	D .60 <b>SEP</b>	ARATION	4.05 ITEM RE	LIABILITY .94
MODEL RMS	E .14 TRU	E SD .60 S	SEPARATIO	ON 4.21 ITEM	RELIABILITY .95
S.E. OF ITEM N	MEAN = .07				

DELETED: 2 ITEM

The formula used to achieve strata of items was: Number of separation between individual and object, H = 4G + 1/3 where G is the separation index (Omar, Rodzo'an, Saidfudin, and Basri (2010). Therefore, the item strata for competency levels is [4(4.05+1)]/3 = 5.7 This means that the instrument can be divided into 5 competency groups. In this vain the 87 items were divided into five in each category, resulting in each having 17 components. In this case, the entire item measure was summed up and then divided by (17) the number of items in each category to get the mean of the items measure

that served as the cut-off point for the competency strata in logit. For the logit values obtained in each group, stratified in descending order based on 'Expert,' 'Competent, Advance Beginner and Novice, see Table 3 below.

**Table 3: Values for Items Strata for Technical Components** 

Group	Item measure (logit)	Items in	Mean	Standard
		each group		Deviation
			(logit)	
Level 5 Expert	TP1 (+.57) up to TCJ6 (	10		
	+ 1.19)			
Level 4 Competent	TBB3(+.21) up to	18		
	TP1(+.57)		+.00	+.61
Level 3 Proficient	TPD3(10) up to	15		
	TBB5(+.19)			
Level 2 Advanced	TES5(53) up to TD5 ( -	16		
beginner	.16)			
Level 1 Novice	TSO7(-1.80) up to TP4(-	26		
	.60)			
Total		85		

In hierarchical order indicated in colours as shown in Table 4 below, the mean logit 'cut-off point' obtained in Table 3 above, the competency strata were obtained. Subsequently, the items in each category were used to establish hierarchy of competence for construction graduates.

Table 4 Items Strata for Technical competency

Items Code	Sub constructs	Logit	Cut- off point	Mean Logit	Standard deviation (SD)	<b>Items Levels</b>
TCJ6	Carpentry / Joinery	1.19				
TSP4	Site preparation	1.01				
TIB1	Iron Bending	1.00				
TSP2	Site preparation	.96				
TCJ4	Carpentry/Joinery	.93		Expe	ert	LEVEL 5
TT3	Tiling	.92				
TT4	Tiling	.85				
TCJ5	Carpentry/Joinery	.85				
TIB2	Iron Bending	.80				
TIB4	Iron Bending	.80	+.82	.00	.61	

TP3	Plumbing skills	.74				
TSP3	Site preparation	.74				
TT5	Tiling	.65				
TIB3	Iron Bending	.65				
TSP1	Site preparation	.64				
TCJ3	Carpentry/Joinery	.59				
TP1	Plumbing	.57				
TT2	Tiling	.55			• .	$\neg$
TGK1	General Technical	.54		Profi	cient	LEVEL 4
	Knowledge					
TP2	Plumbing	.50				
TGK5	General Technical	.49				
	Knowledge					
TCJ2	Carpentry/Joinery	.40				
TCJ1	Carpentry/Joinery	.38				
TPL2	Plastering	.38				
TSC2	Scaffolding	.38				
TSC3	Carpentry/Joinery	.38				
TP5	Plumbing	.35				
TSC4	Scaffolding	.35	+.36	.00	.61	
	C					
TRF5	Roofing	.30				
TSC5	Scaffolding	.23				
TM2	Maintenance	.23				
TGK4	General Technical	.23				
	knowledge					
TT1	Tiling	.21				
TBB3	Block/Brick Laying	.21		Comi	petent	LEVEL 3
TBB5	Block/Brick Laying	.19		Comp	Jeieni	
TPD5	Painting/Decoration	.18				
TGK3	General Technical	.16				
_ 0110	Knowledge					
TBB4	Block/Brick laying	.14				
TSC1	Scaffolding	.09				
TPL5	Plastering	.07				
TD2	Drawing	.07				
11/2	interpretation	.07				
TCC3	Concreting	.05				
TM3	Maintenance	.03	+.04	.00	.61	
1 1/13	iviamichanee	.03	<b>⊤.∪4</b>	.00	.01	
TPL4	Plastering	.01				
TPD4	Painting/Decoration	01				
1 F D/4	r amung/Decoration	01				

TPL1	Plastering	03				
TPL3	Plastering	03				
TCC4	Concreting	04				
TES6	Estimation/Scheduling	04				
TGK6	General Technical	06	Ad	lvance l	Beginner	]
	Knowledge		710	- variet		LEVEL 2
TPD3	Painting/Decoration	10				
TD5	Drawing	16				
	interpretation					
TRF3	Roofing	16				
TGK2	General Technical	16				
	Knowledge					
TM4	Maintenance	18				
TM5	Maintenance	20				
TSO2	Setting out	22				
TRF7	Roofing	24				
TM1	Maintenance	30	31	.00	.61	
TBB1	Block/Brick laying	32				
TSO4	Setting out	32				
TCC2	Concreting	34				
TBB2	Block/Brick laying	36				
TRF6	Roofing	38				
TSO5	Setting out	40				
TRF2	Roofing	47				
TD3	Drawing	49				
	interpretation					
TES5	Estimation/Scheduling	53				
TP4	Plumbing	60				
TPD2	Painting/Decoration	60				
TES3	Estimation/Scheduling	65				
TSP5	Site preparation	67				
TSO1	Setting out	67				
TM6	Maintenance	70				LEVEL 1
TES7	Estimation/Scheduling	77		Nov	ice	
TRF1	Roofing	80				•
TPD1	Painting/Decoration	80				
TD4	Drawing	87				
	Interpretation					
TES4	Estimation/Scheduling	87				
TCC1	Concreting	90				
TSO3	Setting out	93				

TES2	Estimation/Scheduling	-1.13					
TES1	Estimation/Scheduling	-1.19					
TSO6	Setting out	-1.48					
TSO7	Setting out	-1.80	-4.80	.00	.61		

Competency hierarchy was therefore developed by summarizing these items according to their position in items strata. Figure 1 below show the hierarchy structure of the levels of competency for technical competence.

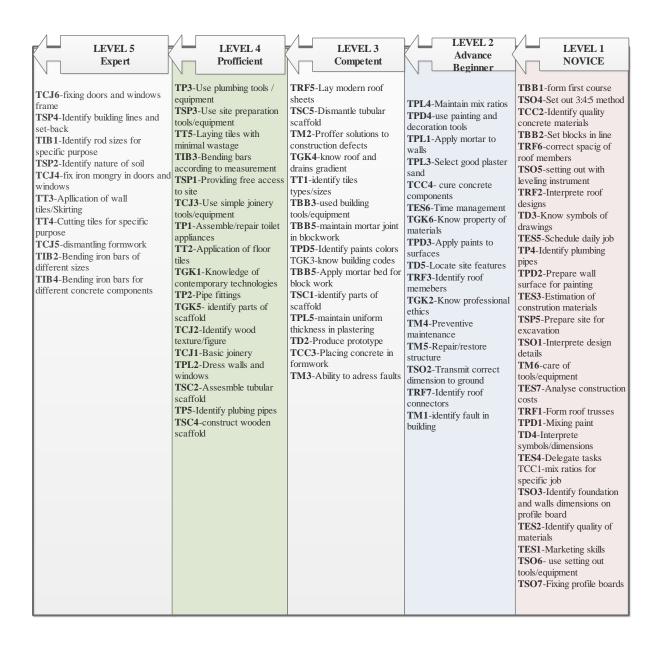


Figure 1 Technical Competency Hierarchy

# **Nontechnical Competency Hierarchy**

Experts tested a total of 10 sub constructs with 63 associated components. The complete 63 items indicate 2.04 separation; 0.81 Cronbach Alpha reliability was 0.9. items strata were determined to assess the degree of competence for the 63 products in total. See below, in Table 5.

Table 5 Winstep Output Table for Nontechnical Components.

			MODEL		·	
SCORE	COUNT	MEASUR	E ERROR	MNSQ Z	STD MNSQ	ZSTD
MI	EAN 463.2	108.0	.00 .16	1.01 .0	.981	
1	S.D. 15.2	.0	.37 .01	.16 1.1 .	16 .9	
MA	AX. 493.0	108.0	.81 .18	1.44 2.7	1.47 2.1	
M	IN. 427.0	108.0	80 .14	.74 -1.9	.68 -2.0	
REAL RMSE	.16 TRUE S	SD .33 <mark>SE</mark>	EPARATION	2.04 ITEM	RELIABILIT	Y .81
MODEL RMSI	E .16 TRUE	SD .33 S	SEPARATIO	N 2.13 ITEM	1 RELIABILI	TY .82
S	E. OF ITEM	MEAN = .	05		1	
		DELET	ED: 6 IT	EM		

The formula applied was Item separation, H = 4G + 1/3 where G is the separation Index (Omar et al., 2010).

The item grouping was calculated thus; H=[4(2.11+1)/3=4.15] this implied that the entire item was grouped into 4 competency levels. Furthermore, the entire 63 items were divided into 4 to determine the grouping. Afterwards, the item measure logit values in each group added up and divided by number of items in each group to obtain the cut-off point for the item strata. The result of the analysis obtained in the items competency strata was used to construct competency hierarchy. Findings from the analysis grouped the items into 4 levels of competencies. Table 6 present the summary results of the values obtained in this process.

**Table 6 Values for Items for Non-Technical Components** 

Group	Item measure (logit)	Items	Mean	Standard
		in each		Deviation
		group	(logit)	
Level 4 Competent	NTIR4(+.50) up to NTCM	8		
	4(+.81)		+.00	+.37
Level 3 Proficient	NTIN6(+.12) up to NTSD3(	17		
	+.39)			

Level 2 Advanced Beginner	NTM7(10) up to NTPS6(+	16
Level1 Novice	.10)	22
	NTST7(80) up to NTCM1(-	
	.12)	
Total		63

The competency division in indicated in colours in Figure 2 below was obtained by using the cut-off logit of item measure from Table 6 above.

Table 7 Items Strata for Non-Technical Components

Items	<b>Sub constructs</b>	Logit		Mean	Standard	Item
Code			off point	Logit	deviation (SD)	Levels
NTCM4	Communication skills	.81	P		(~-)	
NTIR2	Interpersonal Relations	.81				
NTPS8	Problem Solving	.71		D £:	-!	LEVEL 4
NTCM5	Communication	.62		Profi	cient	
NTIR3	Interpersonal Relations	.58				
NTCM3	Communication	.52				
NTL3	Teamwork/Leadership	.52				
NTIR4	Interpersonal Relations	.50	.45	.00	.37	
NTSD3	Self-discipline	.39.				
NTIN2	Innovation	.39				
NTIR1	Interpersonal Relations	.26				
NTSD2	Self-discipline	.23				
NTL5	Teamwork/Leadership	.23				
NTPS7	Problem Solving	.23				
NTL2	Teamwork/Leadership	.21				
NTL4	Teamwork/Leadership	.19				LEVEL 3
NTIN1	Innovation	.19		Compe	etent	
NTST3	Safety Issues	.19				
NTIN3	Innovation	.17				
NTST2	Safety Issues	.17				
NTPS5	Problem Solving	.14				
NTIN4	Innovation	.14				

NTPS4	Problem solving	.12				
NTIR5	Interpersonal relations	.12				
NTIN6	Innovation	.12	.11	.00	.37	
111110	Innovation	.12	.11	.00	.57	
NTPS6	Problem Solving	.10				
NTCP3	Composure	.07				
NTIR6	Interpersonal Relation	.07				
NTM8	Site management	.07				
NTCP4	Composure	.05				
NTIN5	Innovation	.05				
NTST1	Safety Issues	.05				
NTST5	Safety Issues	.05				
NTCL4	Collaboration	.02				
NTM9	Site management	.00				_
NTCL5	Collaboration	02		Advance	e Beginner	LEVEL 2
NTPS3	Problem solving	02				_
NTIR7	Interpersonal relations	02				
NTL1	Teamwork/Leadership	07				
NTM5	Site management	07				
NTM7	Site management	10	10	.00	.37	
NTCM1	Communication	12				
NTSD4	Self-discipline	12				
NTM3	Site management	15				
NTPS1	Problem Solving	25				
NTST4	Safety Issues	25				
NTST10	Safety Issues	25				
NTCM2	Communication	28				
NTST6	Safety Issues	28				
NTM4	Site Management	28				
NTCL1	Collaboration	30		NO	VICE	LEVEL1
NTCP2	Composure	33				
NTPS2	Problem Solving	38				
NTCP6	Composure	44				
NTSD1	Self-discipline	44				
NTST9	Safety Issues	44				
NTCL3	Collaboration	49				
NTM6	Site management	52				
NTCP5	Composure	55				
NTIN7	Innovation	61				
NTCL2	Collaboration	70				
NTST8	Safety Issues	80				

.37																																																																																																		,	7	7	1	1	₹.	۲.	٦,	-														)	0	)(	(		б	16	4
																																																																																																						,	7	7	1	<b>Υ</b> /	<b>3</b> /	<del>3</del> 7	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	00 37	5 .00 .37	6 .00 .37
																																																																																																						1	7	7	1	\$ /	<b>{</b>	<del>{`</del> /	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						1	7	7	1	\$ /	<i>{</i>	<del>{`</del> /	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						1	7	7	1	<b>(</b> /	<i>{ } /</i>	<b>3</b> 7	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						1	7	7	1	<b>ξ</b> /	<i>{ } /</i>	37	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						7	7	7	1	<b>(</b> /	<i>( )</i>	37	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						7	7	7	1	<b>(</b> /	<i>(</i> )	37	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						7	7	7	1	<i>( )</i>	<b>3</b> 7	37	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						7	7	7	1	( )	<i>{` </i>	37	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						7	7	7	1	( )	37	37	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						7	7	7	1	( )	31	37	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
																																																																																																						7	7	7	1	( )	37	37	37	37	37	37	37	37	37	37	37	37	37	37	37	.37	.37	00 .37	.00 .37	5 .00 .37	6 .00 .37
.00	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .3	.00 .3	.00 .3	.00 .3	.00	.00 .	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	0.	.(				5	6
.00	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .3	.00 .3	.00 .3	.00 .3	.00 .	.00 .	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	00.	0.	).				5	6
.00	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .3	.00 .3	.00 .3	.00 .3	.00 .	.00 .	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.0	).				5	6
.00	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .3	.00 .3	.00 .3	.00 .3	.00 .	.00 .	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.0	).				5	6
.00	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .3	.00 .3	.00 .3	.00 .3	.00 .	.00 .	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.0	).				5	6
.00	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .3	.00 .3	.00 .3	.00 .3	.00	.00 .	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.0	).				6	6
.00	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .37	.00 .3	.00 .3	.00 .3	.00 .3	.00 .	.00 .	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.00	.0	).			ĺ		6

Findings from the analysis in Figure 3 above grouped the items into four levels of competencies. Level 1 consists of 22 items. Similarly, total of 16 items constituted the contents of Level 2 competency, in the same vain Level 3 competency consisted of 17 items, and 8 items in level 4. Competency hierarchy was therefore constructed by summarizing these items according to their logit in item strata. Figure 4 show the hierarchy structure of the levels of competency for nontechnical competency.

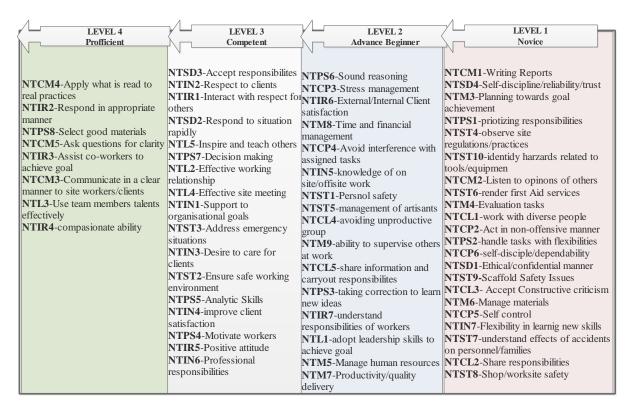


Figure 2 Nontechnical Competency Hierarchy.

# **Proposed Competency Framework for Building Construction Graduates**

It is highly important that this guiding framework was established with the input of many organizations, including industry. While Oluyomibo and Pitan (2016) attemps to establishes a commonly used employability system, it was inappropriate to apply to the construction sector because it is too broad in context and content. Similarly, literature has suggested that most management-focused competencies structure has been developed, but scanty study is recorded on competency models that relate to specific building construction. Hence, the need for this research to be undertaken. Augmenting this proposal Favara and Appasamy, (2015) noted that competence and efficiency would decide the 40 million jobs that Nigeria projected to generate between 2010 and 2030. Therefore, millions of people will be out of poverty and push million of the country's graduates towards empowerment in the near future. Nonetheless, in their research, Pang, Wong, and Coombes, (2019) stated that technical or hard skills and soft skills are important components of the competency system

for graduate jobs. Given this proposal, in order to meet this vision, the desire for a competency framework cannot be overemphasised, as a result of the increasing population, technical and vocational competencies for building construction work are also in high demand in the future because of the housing needs.

The framework represents a full and detailed output of a systematic process that included looking for relevant document, field experts gave their feedbacks on current practices. A series of testing of the contents was undertaken to ensure external validity of the competency framework.

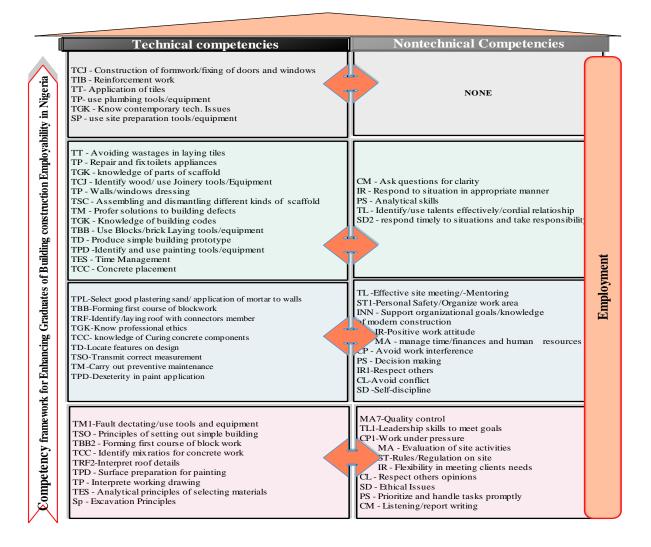


Figure 3 Competency framework for enhancing employability of building construction Graduates of building construction of polytechnics in Nigeri

## **Conclusions**

The proposals in this framework were based on literature findings and quantitative surveys performed in the course of the study; and were organized around the goals and objectives of the research. To alleviate the unbridled debilitating pains of graduates because of lack of livelihood resources, a competency framework has been established that will help improve existing training programs. The framework was integrated with sub constructs of technical and nontechnical competencies that would boost the employability of the graduates in line with the experts' suggestions. A systematic and meticulous analysis processes and methods were followed to ensure comprehensibility and validity of the framework. Unless immediate steps are taken, building graduates will always be at the receiving end of the increasing unemployment problem in Nigeria.

## Recommendations

This integrated competency framework is the product of intensive literature search and document analysis, therefore, the findings are recommended to key stakeholders in the construction sector as follows: Private sectors, in building construction industry in Nigeria, would find the framework important and useful in identifying the contributions they can make towards improving the quality of graduates' competencies. Adoption and implementation of the findings advanced in this proposal will go a long way in addressing competency gap between graduates and the employers. The public sector would find the study useful for creating awareness campaign to the mass unemployed youths about the competencies that the employer of labour requires. The findings would encourage the graduates to be self-determine to go extra mile to learn the skills elsewhere during holidays. This framework serves as a driving force for paradigm shift in the method of delivery of instructions in our institution of learning. Government at all levels could recommend this proposal to be adopted by institutions responsible for training students in competencies as evaluation document for certification. The framework is recommended to policy makers especially the National Board for Technical Education (NBTE) to see the need to review and enrich the existing curriculum with specific technical and nontechnical competency sub construct elements.

## **ACKNOWLEDGEMENT**

Our deepest appreciation goes to the management of University of Technology Malaysia for providing enabling environment, and fully taken responsibility in funding the publication under Research University Grant No. Q. J130000.2508.20H45 to make this work a reality. The authors wish to appreciate all authors who made their intellectual assets free online for the consumption of researchers. Your magnanimity made this research a huge success. The contributions of our colleagues whose suggestions add value to this study is also highly noticeable and appreciated.

#### References

- 1. Abubakar, M. S., Kazaure, M. A., Yusuf, S. M., & Kaduna, P. M. B. (2003). *Introducing the NVQF for more Open and Flexible Skills Domain in Nigeria National Board for Technical Education (NBTE) Plot B Bida Road*.
- 2. Afolabi, A., Ojelabi, R., Oyeyipo, O., Tunji-Olayeni, P., & Amusan, L. (2017). Integrating

- Construction Craft Skill Acquisition in the Built Environment Curriculum Using a Competence Based Education Approach. *Research Journal of Applied Sciences*, Vol. 12, pp. 295–303.
- 3. Ahn, Y. H., Pearce, A. R., Kwon, H., & Shin, H. (2009). Key competencies for U.S. Construction graduates: an exploratory factor analysis. *International Journal of Engineering*. https://doi.org/10.1063/1.1679232
- 4. Ajagbe, M. A. (2015). Review of Shortage of Skilled Craftsmen in Small and Medium Construction Firms in Nigeria. 5(15), 98–111.
- 5. Aminu, M. S., Kunya, S. U., Mohammad, I. Y., Bustani, S. A., Hamid, R. A., Polytechnic, J. S., & Balewa, A. T. (2018). *Strategies for Skill Development in the Nigerian Construction Industry*. 5(11), 9001–9008.
- 6. Blades, R., Fauth, B., & Gibb, J. (2012). Measuring Employability Skills. *A Rapid Review to Inform Development of Tools* .... Retrieved from http://www.ncb.org.uk/media/579980/measuring\_employability\_skills\_final\_report\_march20 12.pdf
- 7. Bridgstock, R. (2015). The graduate attributes we 've overlooked: enhancing graduate employability through career management skills employability through career management skills (Vol. 4360). Vol. 4360. https://doi.org/10.1080/07294360802444347
- 8. Danish Technological Institute. (2009). Future qualification and skills needs in the construction sector.
- 9. Eicker, F., Haseloff, G., & Lennartz, B. (2017). Vocational education and training in Sub-Saharan Africa: Current situation and development. *Vocational Education and Training in Sub-Saharan Africa: Current Situation and Development*, p. 359. https://doi.org/10.1002/ajpa.1330330304
- 10. Favara, M., & Appasamy, I. (2015). *Nigeria: Skills for competitiveness and Employability*. https://doi.org/Report No. 96420-NG
- 11. Finch, D. J., Hamilton, L. K., Baldwin, R., & Zehner, M. (2013). An exploratory study of factors affecting undergraduate employability. *Education and Training*, *55*(7), 681–704. https://doi.org/10.1108/ET-07-2012-0077
- 12. Fraser, C. J., Duignan, G., Stewart, D., & Rodrigues, A. (2019). *Overt and covert: Strategies for building employability skills of vocational education graduates*. 10, 157–172.
- 13. Harrison, S. D., & Grant, C. F. (2016). Chasing a moving target: Perceptions of work readiness and graduate capabilities in music higher research degree students Chasing a moving target: Perceptions of work readiness and graduate capabilities in music higher research degree students Professor Scott Harrison Queensland Conservatorium, Griffith University, Brisbane, Australia Dr Catherine Grant Queensland Conservatorium, Griffith University, Brisbane, Australia. (January). https://doi.org/10.1017/S0265051715000261
- 14. Human, A., Development, R., & Group, W. (2017). Global Competencies and Economic Integration: Workshop Report.
- 15. International Labour Organization. (2011). Formulating a National Policy on skills develoment. *Ilo*, pp. 1–8.
- 16. ITF-UNIDO. (2016). Skills Gap Assessment in Six Priority Sectors of Nigeria Economy.
- 17. Kaushal, U. (2016). Empowering Engineering Students through Employability Skills. Higher

- Learning Research Communications, Vol. 6. https://doi.org/10.18870/hlrc.v6i4.358
- 18. Linacre, J. M. (2013). Transactions of the Rasch Measurement SIG. *Rasch Measurement Transactions*, 26(4), 1391–1402.
- 19. Lock, E., & Kelly, K. (2020). The Journal of Teaching and Learning for Graduate Employability Ignorance is risk: An exploratory investigation of Australian higher education students' perceptions of their education employment pathways. 3815, 22–36.
- 20. Mance, M., Ed, M., Switalski, L. B., & Reali, P. D. (13455BC). in the 21st Century.
- 21. National Bureau of Statistics. (2018). *Labour Force Statistics: Employment by Sector Report* (Vol. 2, pp. 1–1253). Vol. 2, pp. 1–1253.
- 22. OCDE. (2018). The Future of Education and Skills: Education 2030. *OECD Education Working Papers*, p. 23. https://doi.org/10.1111/j.1440-1827.2012.02814.x
- 23. Omar, M.Z Rodzo'an, N. A, Saidfudin, M, Zaharim, A and Basri, H. (2010). Easier Analysis and Better Reporting using Rasch Model to handle Rank Data in Engineering Education Research. *RCEE & RHEd 2010 Kuching, Sarawak* 7 9 June
- 24. Pang, E., Wong, M., & Coombes, J. (2019). *Competencies for fresh graduates ' success at work: Perspectives of employers*. https://doi.org/10.1177/0950422218792333
- 25. Pitan, O. S. (2015). An assessment of generic skills demand in five sectors of the Nigerian labor market. *Public and Municipal Finance*, Vol. 4.
- 26. Pool, L. D., & Sewell, P. (2007). The key to employability: Developing a practical model of graduate employability. *Education and Training*, 49(4), 277–289. https://doi.org/10.1108/00400910710754435
- 27. Report, N. B. O. S. (2017). Report Date: June 2017.
- 28. Suhairom, N., Musta'amal, A. H., Amin, N. F. M., & Johari, N. K. A. (2014). The Development of Competency Model and Instrument for Competency Measurement: The Research Methods. *Procedia Social and Behavioral Sciences*, Vol. 152, pp. 1300–1308. https://doi.org/10.1016/j.sbspro.2014.09.367
- 29. Sunardi, Purnomo, & Sutadji, E. (2016). Employability skills measurement model's of vocational student. *AIP Conference Proceedings*, Vol. 1778, pp. 4–8. https://doi.org/10.1063/1.4965777
- 30. Thomasson, S., Cleary, M., Flynn, R., & Department of Education Science and Training. (2006). Employability Skills From Framework to Practice. *Precision Consultancy*, pp. 1–62. https://doi.org/10.1080/03610738408258550
- 31. Treichel, V. (2010). *Countries and Regions: Putting Nigeria to Work.* https://doi.org/10.1596/978-0-8213-8072-7
- 32. UNIDO. (2018). Quality policy: Technical Guide.
- 33. Watson, M. K., Noyes, C., & Rodgers, M. O. (2013). Key Competencies for U.S. Construction Graduates: Industry Perspective. *Journal of Professional Issues in Engineering Education and Practice*, Vol. 139, pp. 235–243. https://doi.org/10.1061/(ASCE)EI.1943-5541
- 34. Wiseman, J., Roe, P., & Parry, E. (2014). Skills and Training in the Construction Industry 2014 (p. 145). p. 145.
- 35. Y.M. Yusoff, M.Z. Omar, A Zaharim, A Mohamed, N Muhamad, & R. Mustapha. (2010). Enhancing Employability Skills through Industrial Training Programme. *Latest Trends on*

Engineering Education, pp. 398-403.

36. Zaharim, A., Yusoff, Y., Omar, M. Z., & Mohamed, A. (2009). Perceptions and Expectation Toward Engineering Graduates by Employers: A Malaysian Study Case. *WSEAS Transaction on Advances in Engineering Education*, Vol. 6, pp. 296–305.